

# SBE TODAY

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## Another Milestone Achieved for North Valley Recycled Water Project



Turlock Mayor Gary Soiseth address the crowd Wednesday morning during a gathering on the Delta-Mendota Canal to mark the latest milestone on the North Valley Regional Recycled Water Program project. The project will deliver treated wastewater from Modesto and Turlock to farmland. At left is Modesto's Mayor Garrad Marsh. [Joan Barnett Lee jlee@modbee.com]

### By Ken Carlson

In a county where every drop of water seems precious, a project to repurpose treated wastewater has cleared an environmental hurdle.

Officials gathered Wednesday at the Delta-Mendota Canal near Patterson to mark the latest milestone of the North Valley Regional Recycled Water Program. State-required environmental studies have been certified, moving the program fairly close to design and construction.

The \$100 million project will deliver highly treated wastewater from Modesto and Turlock to farmland in western Stanislaus County that has received no federal water allocations for two years.

After the speeches and applause for those who have worked on the project, a West Side citrus grower stepped to the podium and emphasized the need for the recycled water.

Barat Bisabri, managing partner of Shiraz Ranch of Newman, said the business growing fruit and nut crops near Interstate 5 won't survive without a new water source.

Bisabri said 95 percent of his irrigation water normally comes from the federal canal. His water costs were \$80,000 in 2013, but those costs are \$1.2 million this year because of transfer deals needed to keep his trees alive, he said.

Modesto, Turlock, Ceres, Del Puerto Water District and Stanislaus County are partners in the North Valley project, which is modeled after the use of recycled municipal wastewater to irrigate food crops in Monterey County.

Brad Hawn, a former Modesto councilman and chief proponent, said it would be a first for conveying recycled water in a federal canal. For decades, the Central Valley Project has delivered water stored in reservoirs to farmland in the western San Joaquin Valley, but drought and environmental regulations have served to cut allocations for farmers.

The state has required Modesto and Turlock to clean their wastewater almost to drinking-water quality. A price is being negotiated for the cities to sell their wastewater to farmers in the 45,000-acre Del Puerto district, stretching from Vernalis to Santa Nella. Modesto would send the recycled water through a pipeline running from the Jennings Road treatment plant along

Lemon Avenue and Zacharias Road to the Delta-Mendota Canal, which delivers water to Del Puerto farmers.

"As long as we keep taking showers and flushing toilets, we can guarantee you water," Modesto Mayor Garrad Marsh said at the event.

\$100 million Cost of the North Valley Regional Recycled Water Program, which will deliver highly treated wastewater from Modesto and Turlock to farmland in western Stanislaus County that has received no federal water allocations for two years

Hawn praised federal Bureau of Reclamation officials for their openness to the concept. Rick Woodley, a regional resources manager for the bureau in Sacramento, said he has received frequent calls about the proposal from the Department of the Interior and other officials in Washington, D.C.

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## SMALL BUSINESS EXCHANGE

### SBE OUTREACH SERVICES

With 1.5 million businesses in our database, SBE is California's #1 source for diversity outreach.

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Will fit right into your proposal, along with a list of interested firms to contact.

#### Contact Info:

795 Folsom Street, 1st Flr, Room 1124  
San Francisco, CA 94107  
Email: [sbe@sbeinc.com](mailto:sbe@sbeinc.com)  
Website: [www.sbeinc.com](http://www.sbeinc.com)  
Phone: (415) 778-6250, (800) 800-8534  
Fax: (415) 778-6255

Publisher of  
Small Business Exchange  
weekly newspaper

# California Sub-Bid Request Ads

## O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990  
 Contact: Jean Sicard • An Equal Opportunity Employer

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

**Cold Plane Asphalt Concrete Pavement and Overlay**  
**Hwy 13/580 Separation - Oakland**  
**Caltrans #04-1J1904**

**BID DATE: August 26, 2015 @ 2:00 PM**

We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Signs, Water Pollution Control Program, Sweeping, Noise Monitoring, Temporary Drainage Inlet Protection, AC Dike, Cold Plane AC, Clearing & Grubbing, Data Core, Tack Coat, Striping & Marking, Extinguishable Message Sign, and Construction Materials

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at [www.dot.ca.gov/hq/esc/oc/weekly\\_ads/index.php](http://www.dot.ca.gov/hq/esc/oc/weekly_ads/index.php).

## O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990  
 Contact: Greg Souder • An Equal Opportunity Employer

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

**Cold Plane Asphalt Concrete Pavement and Place RHMA**  
**Hwy 1 Bodega Bay – Sonoma County**  
**Caltrans #04-1J1704**

**BID DATE: August 19, 2015 @ 2:00 PM**

We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Signs, Water Pollution Control Program, Sweeping, Cold Plane AC, Shoulder Backing, Crack Treatment, Data Core, Tack Coat, Striping & Marking, Loop Detector and Construction Materials.

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at [www.dot.ca.gov/hq/esc/oc/weekly\\_ads/index.php](http://www.dot.ca.gov/hq/esc/oc/weekly_ads/index.php).

AECOM is seeking qualified **Community Business Enterprise (CBE)** subconsultants for the following project:

**Owner: County of Los Angeles Department of Public Works**  
**Request for Proposals**  
**On-Call Environmental Compliance Services**  
**Location: Los Angeles, CA**  
**Bid Date: August 20, 2015**

**Work areas include:** biological services, cultural resources, public outreach, geotechnical, air and noise assessment, hazards, and traffic engineering.

Firms should be certified CBEs with the County of Los Angeles Department of Public Works. RFP will be provided upon request.

Assistance is available in obtaining any necessary bonding; lines of credit or insurance; information related to the requirements for the work; and necessary equipment, supplies materials, or related services.

## AECOM

515 S. Flower Street, 8th Floor • Los Angeles, CA 90071  
 Attn: Amy Pang • [amy.pang@aecom.com](mailto:amy.pang@aecom.com)

By August 13 2015, please submit a brief statement of qualifications, including 1 or 2 resumes, by email (preferred) to [SBE@SBEINC.com](mailto:SBE@SBEINC.com), or fax to Small Business Exchange at (415) 778-6255.

## Another Milestone Achieved for North Valley Recycled Water Project

Continued from page 1

Woodley said he expects other recycled water proposals because of limited water supplies in California and the need to maximize use of water. "The success of this project going forward has gotten some people's attention," he said.

A state water board official, who spoke, said studies are taking a hard look at other recycled water options in California, including storing highly treated municipal wastewater in drinking water reservoirs.

The 30,600 acre-feet of recycled water from Modesto will supply one-third of the needs for Del Puerto farmers and give them a stable water source, said district General Manager Anthea Hansen. The recycled water from Turlock would ultimately push the total to about 59,000 acre-feet.

Turlock is farther behind in working out financing issues. The city could run a pipe across the San Joaquin River from its Harding Drain or connect with Modesto's system via a new pipeline built along South Carpenter Road, West Main and Jennings Road.

Noting that a key approval is needed from the State Water Resources Control Board, Turlock Mayor Gary Soiseth appealed to the state to "Help us help ourselves."

The city has worked out a deal to provide some of its recycled water to Turlock Irrigation District, removing potential opposition from TID. Westlands Water District of Fresno County raised some concerns about water quality in the Delta-Mendota, but those have been alleviated, Hawn said.

The next steps include hiring consultants to assist with finding a contractor able to design and build the pipeline system, getting water right approvals and permits to discharge into the Delta-Mendota, and completing a federal environmental study.

To build the pipelines and pumps, the local agencies are counting on loans or grants from a state revolving fund. Hawn said he believes the facilities will cost less than the \$100 million estimate.

Farmers hope they can start using the water in 2017 or 2018, said Earl Perez, a Del Puerto board member. Without the project, Perez said, a lot of cropland would be idled and more pressure placed on groundwater.

"The wells we have now are going down in production," Perez said.

Source: <http://california.construction.com> and 2015 The Modesto Bee (Modesto, Calif.)

# California Sub-Bid Request Ads

## ATKINSON CONTRACTORS, LP

### Requests

Sub-bids from All Qualified & Certified DBE Subcontractors/Suppliers  
for:

## Caltrans Contract No. 08-3555V4

**Construction on Rte 15 in San Bernardino County  
in Victorville**

from 0.5 Mile North of Mojave Drive to 1.5 Mile  
North of Stoddard Wells Road Overcrossing

**Bids Thursday, August 27, 2015**

### Description of Work and Material Supply (but not limited to):

Aggregate Base, Architectural Treatment, Asphalt Paving, Biologist, Clear & Grub, Concrete Barrier, Concrete Paving, Construction Area Signs, Demolition, Drainage, Earthwork, Drilled Piling, Driven Piling, Electrical, Environmental Services, Erosion Control, Fencing & Railing, Flatwork, Guardrail, Imported Borrow, Irrigation, Joint Seal, Landscaping, Pavement Marking, Maintenance of Traffic, Minor Concrete, Misc Iron & Steel, Overhead Sign Structures, Painting, Pipe Supply, Precast Prestressed Concrete Girders, Rebar, Retaining Wall, Road Barrier, Roadway Joint Seal, Roadway Sign, Rock Slope Protection, Sewer, Shotcrete, Signal and Lighting, Soil Nail Wall, Soundwall (Masonry Block), Street Sweeping, Structural Concrete, Structural Steel, Survey, SWPPP, Traffic Control System, Traffic Monitoring Stations, Trucking, Tubular Handrailing, Wireless Vehicle Detection System (Refer to project specs and addenda for complete bid item list). This project has a 12% DBE Goal.

### Atkinson Contractors, LP

18201 Von Karman Ave, Suite 800, Irvine, CA 92612

socal.estimating@atkn.com

Phone: 949-855-9755 / 949-382-7145 • NEW FAX # 949-553-0252

Contact: Andrew Nelson

Atkinson is a union contractor and an Equal Opportunity Employer. 100% Performance & Payment Bonds from an approved surety company will be required for subcontractors greater than \$100,000. Atkinson will pay the cost of bonds up to 1.5%. Atkinson will assist in obtaining necessary equipment, supplies, materials or related services. We will split items of work (refer to project specs for full list of bid items) and provide assistance for bonding, LOC and insurance where needed. Subcontractors will be expected to sign Atkinson's standard subcontract and to comply with our company's standard insurance requirements which include a waiver of subrogation. Subcontractors must provide contractor's license number and Department of Industrial Relations (DIR) registration number with their quote.

### TO DOWNLOAD PLANS, SPECS, ADDENDA AND SUPPLEMENTAL INFORMATION:

Please go to [http://www.dot.ca.gov/hq/esc/oe/project\\_ads\\_addenda/08/08-3555V4/](http://www.dot.ca.gov/hq/esc/oe/project_ads_addenda/08/08-3555V4/)

Sub-Bids Requested from qualified DBE's Subcontractors and Suppliers For:

## SPECIFICATION NO. 1197S - TEMECULA VALLEY REGIONAL WATER RECLAMATION FACILITY 23 MGD EXPANSION

Owner: Eastern Municipal Water District

Location: Temecula, CA

Bid Date: September 10, 2015 @ 10:00 A.M.

### J.F. Shea Construction, Inc.

667 Brea Canyon Road, Suite 30 • Walnut, CA 91788-0489

Phone: (909) 595-4397 • Fax: (909) 444-4268

Contact: Lori Olivas, [lori.olivas@jfshea.com](mailto:lori.olivas@jfshea.com)

J.F. Shea Construction, Inc. is soliciting your participation in the preparation of this bid. We are particularly interested in bids from subcontractors/suppliers for the following work items:

Demolition, Geotextile, Reinforcing Steel, Ready-Mix Concrete, Masonry, Welding, Structural Steel, Steel Decking, Miscellaneous Metals, Insulation, Roofing, Sheet Metal, Sealants, Metal Doors/Frame/Hardware, Overhead Coiling Doors, Glazing, Louvers, Gypsum Board, Painting & Coatings, Signage, Portable Fire & Safety Equipment, Metal Building & Canopy Systems, HVAC, Equipment, Electrical & Instrumentation, Fiber Optic Communication System, and Overhead Cranes.

Plans and Specifications are available from: [www.emwd.org](http://www.emwd.org) – free download. Please complete the Planholder Registration form to receive email notification of addenda issued. Plans may also be viewed at the Dodge Plan Rooms or at our Walnut Office.

J.F. Shea Construction, Inc. is an equal opportunity employer and intends to negotiate in good faith with interested DBE firms and intends to utilize the lowest responsive bidder. J.F. Shea expects potential subcontractors to be bondable. J.F. Shea will pay for up to 1% for subcontractor bond costs. Subcontractors and Suppliers are expected to bid per plans and specifications, including requirements for warranties. Standard manufacturer's warranties, if not in conformance with owner's specifications, will not be accepted.



19 PAMARON WAY, NOVATO, CA 94949  
PHONE: (415) 382-1188 • FAX: (415) 883-7529

CONTACT: ADRIANNE LEWIS

Email: [Adrienne@arntzbuilders.com](mailto:Adrienne@arntzbuilders.com)

REQUESTS QUOTATIONS FROM ALL  
CERTIFIED DGS, CADOT, CUCP, CPUC,  
WRNMSDC, WBENC and DVBE  
SUBCONTRACTORS & SUPPLIERS IN THE  
COUNTY OF SOLANO  
FOR ALL TRADES

FOR THE FOLLOWING PROJECT:

**SOLANO COMMUNITY COLLEGE  
BUILDING 1200, THEATER RENOVATION,  
INCREMENT 1 & 2  
FAIRFIELD, CA**

**BID DATE: August 18, 2015 at 2:00PM**

**ESTIMATE: \$14,163,868**

Trades needed but not limited to: Hazmat, soft demo, hard demo, grading and paving, site utilities, concrete, rebar, landscaping, wood framing, glu-lams and I joists, electrical, production lighting control, production rigging, structural and misc metals, fabricated spiral stairs, decorative metal fences, metal decking, casework, built-up roofing, fluid applied waterproofing, composite wall panels, automatic smoke vents, doors, hardware, hollow metal door frames, glass, glazing and aluminum, translucent wall and roof assemblies, automatic entrances, gyp board and metal studs, lath and plaster, weather barrier, ceramic tile, floor testing, carpet and resilient flooring, acoustic ceilings, acoustical treatments, acoustical room components, tackable wall covering, flexible wood veneer wall covering, painting and coating, metal coping and sheetmetal, HVAC, plumbing, fire sprinklers, elevators, auditorium seating, survey, erosion control, benches, pavingmarking, expansion joint covers, firestopping, joint sealants, roof hatches, access doors, bike racks and lockers, bird and pest control, corner guards, toilet compartments and accessories.

BONDING, INSURANCE, TECHNICAL ASSISTANCE AVAILABLE. PLANS AVAILABLE IN GC'S PLAN ROOM. SUCCESSFUL SUBCONTRACTORS WILL BE REQUIRED TO SIGN ARNTZ BUILDERS, INC. STANDARD SUBCONTRACT AGREEMENT WHICH INCLUDES ARNTZ BUILDERS, INC. REQUIREMENT THAT SUBCONTRACTORS PROVIDE A 100% FAITHFUL PERFORMANCE AND PAYMENT BOND OF THE SUBCONTRACT PRICE FROM A TREASURY LISTED SURETY COMPANY ACCEPTABLE TO ARNTZ BUILDERS. BOND PREMIUM TO BE INCLUDED IN BID AS A SEPARATE ITEM. SUBCONTRACTORS WILL BE REQUIRED TO PROVIDE A WAIVER OF SUBROGATION ENDORSEMENT TO HEIR

WORKERS COMPENSATION INSURANCE.

WE ARE SIGNATORY TO THE  
CARPENTER'S AND LABORER'S

COLLECTIVE BARGAINING AGREEMENTS

AN EQUAL OPPORTUNITY EMPLOYER

# California Sub-Bid Request Ads



**BROSAMER & WALL, INC.**

An Equal Opportunity Employer  
is requesting quotations from all qualified

**DBE**

Professional services, sub-contractors and/or material suppliers for the following project:

**CALTRANS**

**Construction on State Highway in San Joaquin County in Stockton from Center Street to Union Street**

**Contract: 10-1G0904**

**Bid Closing Date: 08/18/2015**

## Brosamer & Wall Inc.

1777 Oakland Blvd, Suite 110 • Walnut Creek, California 94596

PH: 925-932-7900 • FAX: 925-279-2269

Contact: Robert Rosas

**Service needed:** PROGRESS SCHEDULE (CRITICAL PATH METHOD), CONSTRUCTION AREA SIGNS, TRAFFIC CONTROL SYSTEM, TYPE III BARRICADE, CHANNELIZER (SURFACE MOUNTED), PORTABLE CHANGEABLE MESSAGE SIGN (LS), TEMPORARY RAILING (TYPE K), TEMPORARY CRASH CUSHION MODULE, PREPARE WATER POLLUTION CONTROL PROGRAM, TEMPORARY CONCRETE WASHOUT, ASBESTOS COMPLIANCE PLAN, RECONSTRUCT EQUALIZING BOLTS, RESET THRIE BEAM BARRIER, RESET SOFFIT LIGHT, ACCESS OPENING, SOFFIT, BRIDGE REMOVAL (PORTION), TEMPORARY SUPPORT, TEMPORARY DECKING, STRUCTURAL CONCRETE, BRIDGE, ELASTOMERIC BEARING PAD, JOINT SEAL (MR 1 1/2"), JOINT SEAL ASSEMBLY (MR 2 1/2"), JOINT SEAL (MR 2"), REPLACE NEOPRENE STRIP SEAL GLAND (MR 2"), BAR REINFORCING STEEL (BRIDGE), MISCELLANEOUS METAL (RESTRAINER - CABLE TYPE), CONCRETE BARRIER (TYPE 25), CONCRETE BARRIER (TYPE 25 MODIFIED), CONCRETE BARRIER (TYPE 50A MODIFIED), MAINTAINING EXISTING TRAFFIC MANAGEMENT SYSTEM ELEMENTS DURING CONSTRUCTION, TRUCKING, CONSTRUCTION RENTAL AND SUPPLIES. Any of the above items may also be broken out into economically feasible units to fit your capabilities. For any questions or concerns, please contact Robert Rosas @ 925-932-7900

### Subcontractors and Suppliers being solicited include but not limited to:

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate DBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractors license and DIR number, insurance coverage and workers compensation for the entire length of the contract. All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining insurance, bonding, equipment, materials and/or supplies please call (925) 932-7900. Plans and specifications can be viewed at our office located at 1777 Oakland Blvd Suite 110, Walnut Creek, Ca. 94596 or at the Caltrans Website. Brosamer & Wall INC., intends to work cooperatively with all qualified firms seeking work on this project. If you are interested in submitting a subcontractor bid for this project, please call us at 925-932-7900 or fax us your quote at 925-279-2269. Should you have any questions regarding this bid, you may contact Robert Rosas.

**B&W, INC., IS AN EQUAL OPPORTUNITY EMPLOYER.**

## RGW Construction, Inc.

Contractors License A/B 591940

550 Greenville Road • Livermore, CA 94550 • Phone: 925-606-2400 • Fax: 925-961-1925

An Equal Opportunity Employer

RGW Construction Inc. is seeking all qualified DBE (Disadvantaged Business Enterprises) for the following project:

**The Pavement Rehabilitation of Various Roadways  
in The Unincorporated Areas of Alameda County, California  
Specification No. 2261**

**Federal Aid Project No. STPL-5933(125)  
Engineer Estimate: \$2,300,000 –90 Working Days**

**Goal: DBE 12%**

**Bids: August 18 @ 2:00 PM**

**Requesting Sub-quotes for (including but not limited to):** Fabric and Oils, Construction Area Signs, Traffic Control, Raise Iron-Utilities, Cold Plane, Slurry Seal & Crack Seal, Concrete Curb & Sidewalk-Misc, Thermoplastic & Painted Traffic Stripe & Marking, Detector, Surveyor, SWPPP, Sweeper, Monuments.

**Scope of Work:** Resurfacing and furnishing, placing type A hot mix along various roads in Alameda County.

RGW is willing to breakout any portion of work to encourage DBE participation. Contact us for a specific item list.

Plans and Specs are available to view and copy at our office or the [www.designbidbuild.net/eastbay/planroom?alco](http://www.designbidbuild.net/eastbay/planroom?alco). Contact John Pitsch 925-606-2400 [johnp@rgwconstruction.com](mailto:johnp@rgwconstruction.com) for any questions, including bonding, lines of credit, or insurance or equipment or material suppliers. Subcontractors should be prepared to submit payment and performance bonds equal to 100% of their quotation. For bonding and other assistance, please call.

## REYES CONSTRUCTION, INC.

State License Number 507561

1383 South Signal Drive, Pomona, CA 91766

Phone: 909-622-2259 • Fax: 909-622-3053

Contact: Estimating • Mon-Fri 8am-5pm

From All Qualified

*Disadvantaged Business Enterprises (DBE)*

Subcontractors/Sub-consultants/Suppliers/  
Vendors registered as a DBE or small business for:

**Laguna Niguel/Mission Viejo Station  
Improvements Project  
Owner: Orange County  
Transportation Authority**

Reyes Construction is requesting bids for:

**SUBCONTRACTORS:** Wet utilities, Fencing, Landscape and Irrigation, Minor Concrete, Reinforcing Steel, Structural Concrete, Earthwork, Signage, Plumbing and Mechanical, Doors, Drywall, Painting & Coating, Demolition, Electrical, Asphalt Paving, SWPPP, Quality Control Testing, Surveying, Railing & Handrails, Ceramic Tiling, Flooring.

**SUPPLIERS:** Miscellaneous Metals, Ready Mix Concrete, PVC Pipe & Fitting, Trench Drain, Concrete Supplies, Clay Pipe, Precast Manhole Shaft, Aggregate, Structural Steel, Site Furnishings, BMP Materials, Traffic Control material, Office Trailer.

**BID DATE: August 27, 2015 @ 2:00 PM**

Assistance will be available for obtaining Bonds,  
Lines of Credit, and/or Insurance,  
necessary equipment, supplies,  
materials or related assistance services.

Plans and Specifications can be viewed online  
at no additional cost at

1.) <http://www.bidmail.com/Sublogin.aspx>  
(To request an invite please email  
[estimating@reyesconstruction.com](mailto:estimating@reyesconstruction.com))

2.) Orange County Transportation Authority website  
<http://www.octa.net/cammnet> (free registration)

Please fax quotes to: 909.622.3053

## CAHILL CONTRACTORS, INC.

Contact: Julie Park

[estimating@cahill-sf.com](mailto:estimating@cahill-sf.com), (415) 986-0600

**Bid Requests from Certified  
LBE Subcontractors and Suppliers  
for ALL trades EXCEPT Exterior Building  
Maintenance & Solar Hot Water System.  
O'Farrell Towers**

This is a SF MOH CMD project with  
construction workforce and prevailing wage,  
LBE & local workforce hiring goals.

**O'Farrell Towers**

**477 O'Farrell Street**

**San Francisco, CA 94102**

**Bid Date: 9/1/15 @ 2 PM**

Voluntary Pre-bid Meeting & Job Walk on  
**8/13/15 at 10:00 AM** at

O'Farrell Towers, located at  
477 O'Farrell Street, San Francisco, CA 94102.

**SMALL BUSINESS EXCHANGE**